

Executive Registry
82-0890

30 March 1982

MEMORANDUM FOR: Executive Director

FROM:

[redacted]

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Chief, Planning Staff

SUBJECT:

Meeting on Long-Range Planning with
[redacted] IC Staff Consultant

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1. As a follow-up to a meeting I attended last Tuesday with [redacted] and [redacted] and I met this morning with [redacted] that Admiral Inman has brought to the IC Staff on a short-term contract to take a look at Intelligence Community long range planning. He was accompanied by [redacted] Acting Director, Office of Planning, ICS. [redacted] and I recounted the history of long-range planning in CIA, the 1980 long-range planning exercise and its outcome, and explained the steps by which we came to our present Agency long-range planning process. We stressed its substantive orientation, Agency-wide participation in its development, and the intended use of the process as guidance to the formulation of future Agency programs and budgets. We noted the need to work out procedures whereby the planning activities of the Agency could be fitted coherently into the planning activities of the other major elements of the Community. We discussed the significant differences between Intelligence Community management and Corporate management, the latter apparently being [redacted] point of departure. I reiterated a point that we had made to Admiral Inman last summer in developing the Agency's approach that this approach could be applied to Intelligence Community-wide long-range planning. STAT

2. [redacted] seemed quite taken with our approach. He said that it was the most logical and sophisticated approach to long-range planning that he had seen in the Community and is certainly a concept that seems most appropriate to DCI-level management. STAT

3. [redacted] subsequently reported back that [redacted] was quite impressed and will be making recommendations to Admiral Inman on Community-wide long-range planning. It will be interesting to see what comes of all this. STAT

[redacted]

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